

I would like to consider one of my strengths is project management. What is a project? According the Project Management Institute it is defined as: "A project is a set of tasks that must be completed within a defined timeline to accomplish a specific set of goals. These tasks are completed by a group of people known as the project team, which is led by a project manager, who oversees the planning, scheduling tracking and successful completion of projects".

For me a successful project is well thought out in terms of planning and scheduling and staying 'focused' 'focused', 'focused'. Some project are scaled in terms of size and capital monetary investment involved This project I would consider small in terms of money, materials, labor and time to bring it to fruition from the building blocks of any project of Concept, Planning, Scheduling, Realization and Evaluation phases Cost, Budgets, Timing, Labor, Milestones, Reviews and there is the alphabet soap of acronyms of sometimes a SWOT analysis is conducted, project goals need to be SMART and members of the project core team have to fall within RACI with their involvement.

This is a drawing that I made of a plant of a company that I was working for at the time and I was the Project Manager/Leader for a \$250,0000 direct components supermarket design and installation. I designed all the drawings for the selective pallet racks and drive-in storage racks and made all the specifications and calculations for the entire loading capacity for all minimum, maximum containers and re-order point for the project. The project location is in the red rectangle in the drawing.

Project Management Institute Fredrick Webberking HAS BEEN FORMALLY EVALUATED FOR DEMONSTRATED KNOWLEDGE, SKILL AND THE UNDERSTANDING OF THE PROCESSES AND TERMINOLOGY AS DEFINED IN THE PMBOK® GUIDE THAT ARE NEEDED FOR EFFECTIVE PROJECT MANAGEMENT AND IS HEREBY BESTOWED THE GLOBAL CREDENTIAL Certified Associate in Project Management (CAPM)® IN TESTIMONY WHEREOF, WE HAVE SUBSCRIBED OUR SIGNATURES UNDER THE SEAL OF THE INSTITUTE Trell L. Jones Jevishnu Marimuthu President and Chief Executive Officer chair, Board of Directors CAPM® Number: 2437639.5 CAPM® Original Grant Date: 9 September 2020 CAPM® Expiration Date: 8 September 2025 Project Management Institute

I am not designing a and putting together a multi-million or multi-billion dollar project, I'm not building a skyscraper or road tunnel or a suspension bridge and really don't want that level of stress, so I only am a Certified Associate in Project Management (ACPM)® from The Project Management Institute.

The main purpose, reason and gist of moving these components from the warehouse to plant supermarket was to seriously reduce the transportation waste that the fork lift truck operators had to cover every shift of every day driving down to the warehouse and bring components back up to the plant and put them line-side. There was also a lot of searching waste and waiting time lost to stockouts because the top consuming components had to wait for a fork lift truck material handler to become available to retrieve and re-supply the production lines and the warehouse is detached from the plant.

I have not held the job title of Project Manager, but I have been involved in and I have been responsible for my part involvement with many multiple million-dollar capital installment projects in the Automotive Food and Non-wovens industries. My involvement has typically been with physical asset life cycle costs in Design Qualification, Installation Qualification, Operation Qualification and Performance Qualification verification and validation protocols. I have been involved in and in some cases been the leader for equipment, machine and process PFMEA and FMEA. I have planned documented procedures in project management using various project management tools such as network scheduling, ganatt charts, work breakdown structure, project evaluation review technique and critical path method. As a member of a project team, I rely on my core engineering sciences, drafting and electrical mechanical aptitude.

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My choice for a scheduling software package is Microsoft Project as my scheduling software to management my projects and I have used MS Project since 2000.

Project management is to coordinate and manage a project goals, costs, time, resources, due dates, milestones and activities in an efficient and successful oriented way.

Each project has essentially 4 project phases:-

- Start phase
- Planning phase
- Realization phase
- Evaluation phase

50	Gantt Chart	•	Real-Time Collaboration		OFF	- F.	
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Start Phase:

Project goals need to be S-M-A-R-T

- Specific
- Measurable
- Ambitious
- Realistic
- Timely structured

For some projects it makes sense to think about the critical success factors of the project. Therefore, a SWOT- analysis can be used. The project leader list down all the Strengths Weaknesses, Opportunities and Threats of the project. Each opportunity and threat can be classified by its impact on the project (small, medium or high) and its likeliness (uncertain, possible or certain). Concentrate on factors which are certain and have a high impact on the project and define necessary actions if they have can have a negative impact on the project.

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Planning Phase:

The size and complexity of the project determines if the project leader can handle all activities by himself or it he needs to include the support from other project team members. Each project team member needs to be informed about the goals and time frame of the project and about his/her role. Clarification of tasks and providing information is necessary to motivate the team. The project leader's responsibility is to create the project plan. MS Project is a good software program for managing projects. Each main activity needs a clear description with responsibility, start-end date and if required necessary resources. The project plan can be organized chronologically or by sub-projects.

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Realization Phase:

The project leader's responsibility is to oversee the status of the project and to check critical deviations between what was planned and what has been achieved. Therefore, he schedules project meetings and reviews the project plan with the team. If necessary, new activities need to be scheduled and/or additional resources added to meet the plan. Meeting notes help to track decisions made by the team. A-priorities must be addressed by using the software. The project leader creates reports and informs his/her team and his/her management about the project status. This includes:

- Reporting period
- Planned activities (milestones)
- Accomplished activities
- Next steps and changes to the plan
- Impact of critical success factors
- Explanations for milestones and budget deviations

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Evaluation Phase:

Experiences made during each project should be used for further projects. After completion of a project a summary must be completed and should include:

- Fulfillment of origin goals
- Achievement of milestones
- Evaluation of final cost
- Impact of critical success factors
- Evaluation of used time and resources
- Overall estimation of project
- Improvement possibilities for future projects

The project leader is responsible for creating a closing report for his/her team and his/her management.

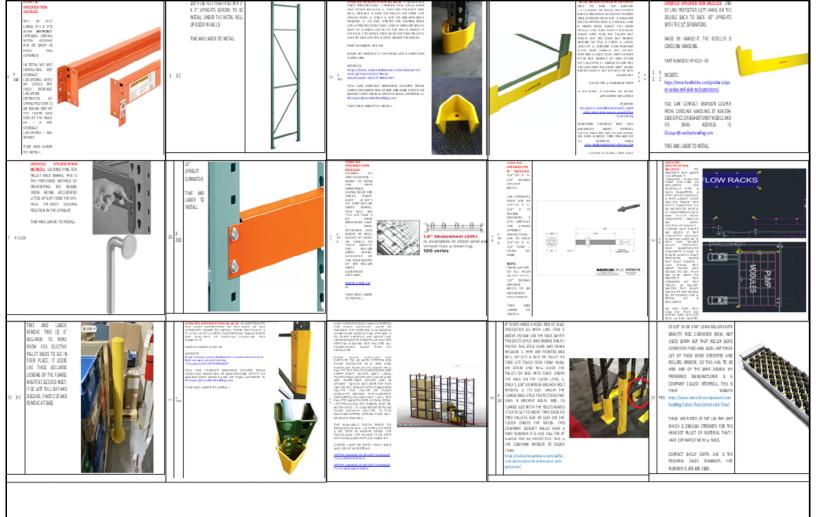
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Resonator B 48 G05/G06/G07/G09 B MW	01.04.2023	31.12.2027	BMW	Advantage Forms & Supplies	US	115711200	ETICHETTA 18X18 MM	KAUF	Labels	FUNCCOMP	Active part	PCE
Raw Air Intake B58 BMW	01.08.2022	28.02.2029	BMW	Advantage Forms & Supplies	US	115711200	ETICHETTA 18X18 MM	KAUF	Labels	FUNCCOMP	Active part	PCE
Clean Air B58 BMW	01.08.2022	28.02.2029	BMW	Advantage Forms & Supplies	US	115711200	ETICHETTA 18X18 MM	KAUF	Labels	FUNCCOMP	Active part	PCE
Resonator Air B58 BMW	01.08.2022	28.02.2029	BMW	Advantage Forms & Supplies	US	115711200	ETICHETTA 18X18 MM	KAUF	Labels	FUNCCOMP	Active part	PCE
Active Grill Shutter P33A MY24 Nissan	01.01.2024	31.12.2028	Nissan	Advantage Forms & Supplies	US	115585700	Label 2' X 1' L21B Nissan	KAUF	Labels	FUNCCOMP	Active part	PCE
Resonator Large B47 (PP) G01/G02	01.08.2017	30.11.2025	BMW	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
Resonator (B 57) G01/G02	01.08.2017	30.11.2025	BMW	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
Water Separation Box w/ climate VS-30	01.08.2018	30.11.2030	Mercedes-Benz	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
Air Intake B47 Upper/Lower G01/G05 BMW	01.02.2019	30.08.2025	BMW	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
MCA Active Grill Shutter THR HONDA	01.08.2020	31.12.2027	Honda	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
MCA Stationary Grill Assembly THR HONDA	01.08.2020	30.11.2024	Honda	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
Housing Only THR HONDA	01.08.2020	30.11.2024	Honda	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
Small Resonator B57TÜ2 BMW	01.08.2020	30.06.2025	BMW	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
AGS TYA MDX Honda	01.03.2021	31.10.2028	Honda	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
AGS Honda Pilot	01.11.2022	31.12.2028	Honda	Advantage Forms & Supplies	US	113868100	Label 2"x0.5"	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank BR167 Daimler	01.04.2018	31.12.2023	Mercedes-Benz	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Assy Air Intake (B48) G01/G02	01.08.2017	29.02.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Assy Air Intake (B47) - G01/G02	01.08.2017	30.11.2025	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Renator Large B 48 (P P) G01/G02	01.08.2017	30.11.2025	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank Gen 3 G05/G06 BMW	01.08.2018	31.03.2028	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank Gen 3 G07 BMW	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Upper Filler Tube G05/G08 BMW	01.08.2018	31.03.2028	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Upper Filler Tube G07 BMW	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr LH G07	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr RH G07	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Rr LH G07	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Rr RH - G07	01.12.2018	31.07.2027	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr LH G06	01.08.2019	31.03.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr RH G06	01.08.2019	31.03.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr LH G05	01.08.2018	31.07.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Wheelhouse Liner Fr/Fr RH G05	01.08.2018	31.07.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
LH WHL Front/Rear G05	01.08.2018	31.07.2028	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
RH W HL Front/Rear G05	01.08.2018	31.07.2028	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank Gen 4+ VS30 Daimler	01.01.2022	31.12.2035	Mercedes-Benz	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	-	PCE
SCR Tank Gen 4 G05/G08 BMW	01.08.2020	31.03.2028	BMW	Advantage Forms & Supplies	US	114482500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank Gen 4 G07 BMW	01.08.2020	31.07.2027	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
SCR Tank GEN4+ BR107 Daimler	01.01.2022	31.12.2029	Mercedes-Benz	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
G05 AKMK LCI RH	01.04.2023	31.07.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
G08 AMOEK LCI MPA RH	01.04.2023	31.03.2028	BMW	Advantage Forms & Supplies	US	114462500	Label 25mm x 30mm BMW	KAUF	Labels	FUNCCOMP	Active part	PCE
Active Grille Shutter 1.6L SP C520	01.06.2012	31.12.2999	Ford	Advantage Forms & Supplies	US	108714900	Label 75X20mm	KAUF	Labels	FUNCCOMP	Active part	EA
Wheel House Liner Front LH Volvo	01.09.2018		Volvo	Advantage Forms & Supplies	US	108714900	Label 75X20mm	KAUF	Labels	FUNCCOMP		EA
Wheel House Liner Front RH Volvo	01.09.2018		Volvo	Advantage Forms & Supplies	US	108714900	Label 75X20mm	KAUF	Labels	FUNCCOMP		EA
AGS H81P Frontier Nissan	01.12.2022		Nissan	Advantage Forms & Supplies	US	108714900	Label 75X20mm	KAUF	Labels	FUNCCOMP		EA
Clean Air B 48 BMW	01.04.2023		BMW	ANHUI NINGGUO XINKAI RUBE		116555600	Sealing of QC	KAUF	Rubber parts, all ru	FUNCCOMP		PCE
AGS H61P Frontier Nissan	01.12.2022		Nissan	Anziplast Tavernier NV	BE	112843002	Actuator fixing Bracket SP	KAUF	Inj. Molded Parts	FUNCCOMP		PCE
Air Duct with Flap Assembly Daimler	01.04.2018		Mercedes-Benz	Atlas Precision, Inc	US	113854901	Air Duct withFlap Assembly	KAUF	Inj. Molded Parts	FUNCCOMP		PCE
Active Grill Shutter Non-ACC SP C520M CA	01.02.2018		Ford	Atlas Precision, Inc	US	112483701	Drive Vane Assist C520 MCA	KAUF	Inj. Molded Parts	FUNCCOMP		PCE
Expansion Tank PA00 F15/F10	01.09.2015		BMW	Atlas Precision, Inc	US	107338401	Float w. Magnet for Washer System E70	KAUF	Inj. Molded Parts	FUNCCOMP	abara barr	EA
Air Bellows Upper 3 BR167	01.10.2018		Mercedes-Benz	Atlas Precision, Inc.	US	113443500	Frame for the Bellow Assembly	KAUF	Inj. Molded Parts	FUNCCOMP	· · · · · · · · · · · · · · · · · · ·	PCE
Air Bellow Upper BR167 Daimler	01.06.2021	31.12.2025	Mercedes-Benz	Atlas Precision, Inc	US	113443500	Frame for the Bellow Assembly	KAUF	Inj. Molded Parts	FUNCCOMP		PCE
Air Bellow Upper 3 BR167 Daimler	01.04.2022		Mercedes-Benz	Atlas Precision, Inc	US	113443500	Frame for the Bellow Assembly	KAUF	Inj. Molded Parts	FUNCCOMP	-	PCE
All bellow opper 5 BK107 Daimier	01.04.2022	31.12.2025	Mercedes-Benz	Auds Frecision, Inc	05	113443500	manie or the below Assembly	KAUF	Fij. Molded Parts	FUNCTOWE	Active part	FUE

I first began by conducting a components inventory of all the components in their current location in the warehouse to where they were currently stored making an A, B, C analysis. Then calculating all the minimum and maximum reorder points of all two-hundred-fifty (250) line items of components. I also calculated the EOQ (economic order quantity) for the min, max, reorder points and reorder quantities for each product component family.

The next – my favorite part – thing was measuring the myriad of every single components' cardboard box tote, container, gaylord, pallet, receptacle, skid its length, width and height that they came in – over a thousand stock keeping units (SKUs) – it was quite the task. This was important to know later how the different heights of the levels of the selective pallet racks would have to be for each product component family.

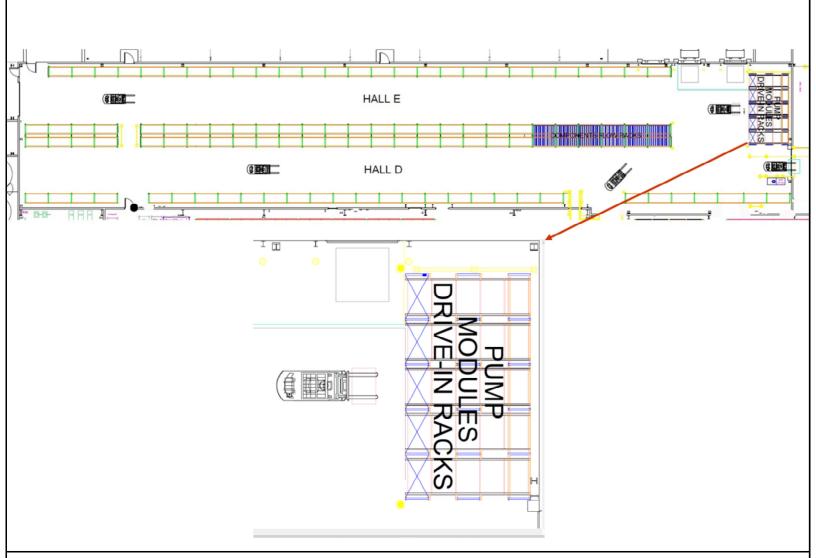


The chosen area that could hold all the selective pallet racks and the drive-in rack system was a mess of a dumping ground for all and anything that operations could use it for doing re-work, inspections to an over-flow for production over-runs. I had to get this place cleaned of there – and that wasn't easy coordinating that let me tell you – because one thing that I have learned whenever I carried out a 5S Sort when you create a space some joker will take it upon themselves to fill it back in with junk...



Once I knew all the components and the various sizes of containers that they came in with the minimum and maximum holding and re-ordering points calculated I had to set about designing the required selective pallet racks and accommodating them into the chosen area making use of as much vertical space as I could with a thirty-feet high bay area. It was now time to solicit request for quotes from three vendors with my attached request for proposal. Making out my list of hardware requirements every nut and bolt.

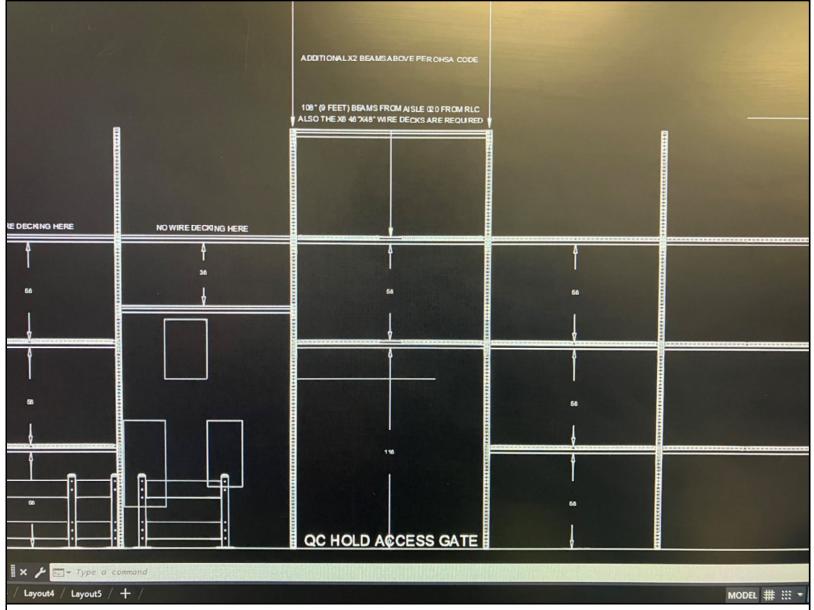




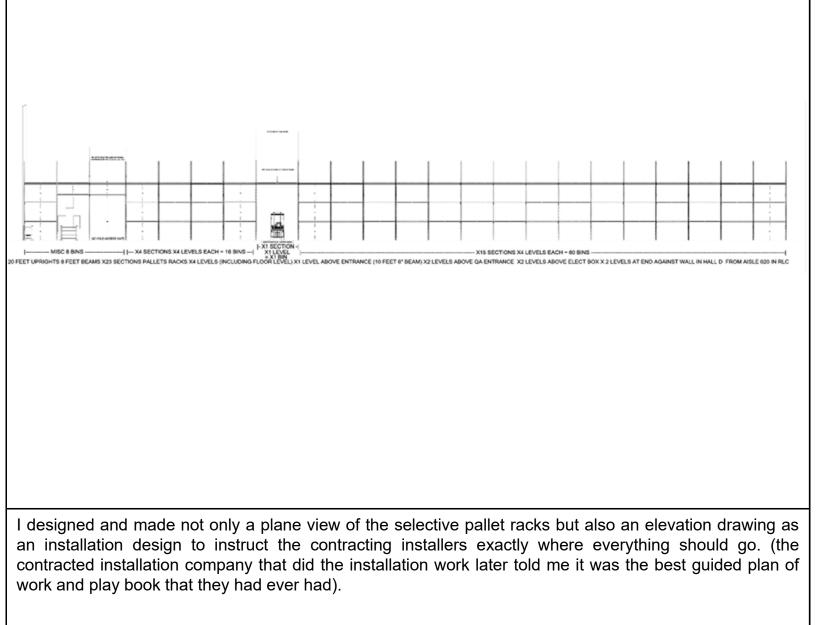
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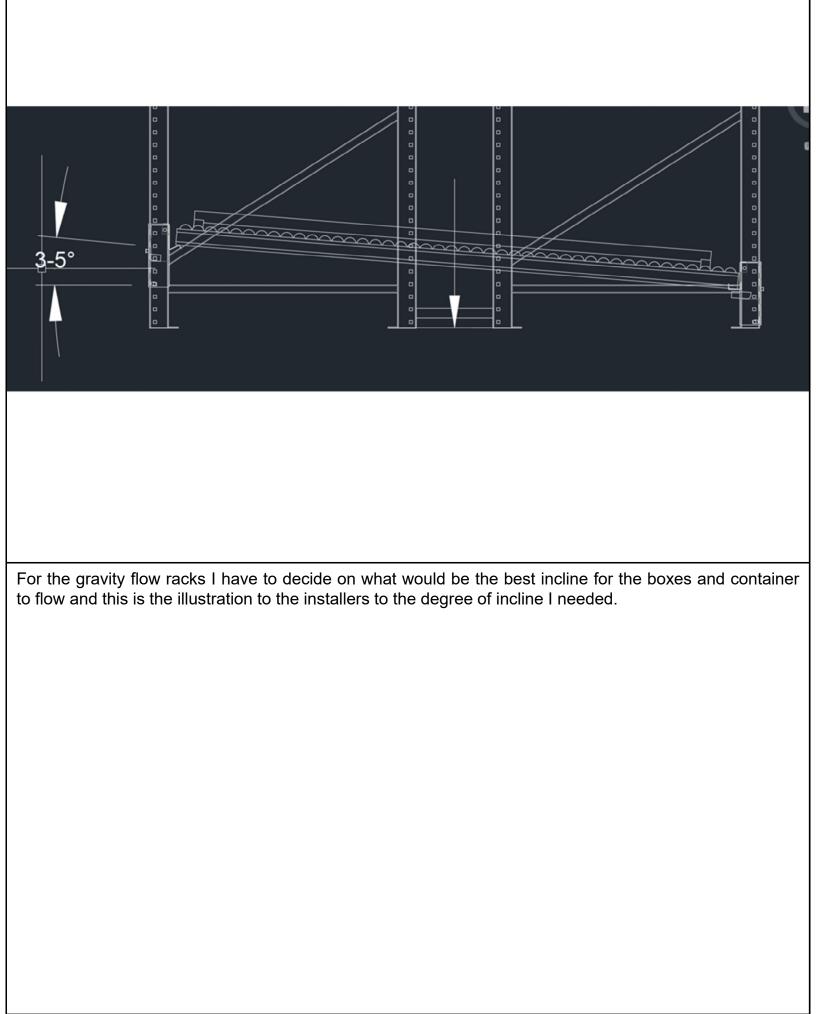
What you see about above is my AutoCAD drawing of the design and sized selective pallet racks that I used which was 48" (four feet) X 240" (twenty-feet) uprights with 96" (eight-feet) beams with wire decking. I also had to bring in a material handling specialist to design for me a drive-in racking system to store these special purpose pump module pallets to hold one-hundred-twenty (120) of these boxes that contained fifteen (15) boxes of pump module with twelve modules in each with each pallet weighing five-hundred-seventy (570) pounds each. Not something I could do myself with weight certification design. This required some legwork on behave getting all the relevant information such as forklift truck information make sure that they would fit into the rack.





I designed and made not only a plane view of the selective pallet racks but also an elevation drawing as an installation design to instruct the contracting installers exactly where everything should go. (the contracted installation company that did the installation work later told me it was the best guided plan of work and play book that they had ever had).



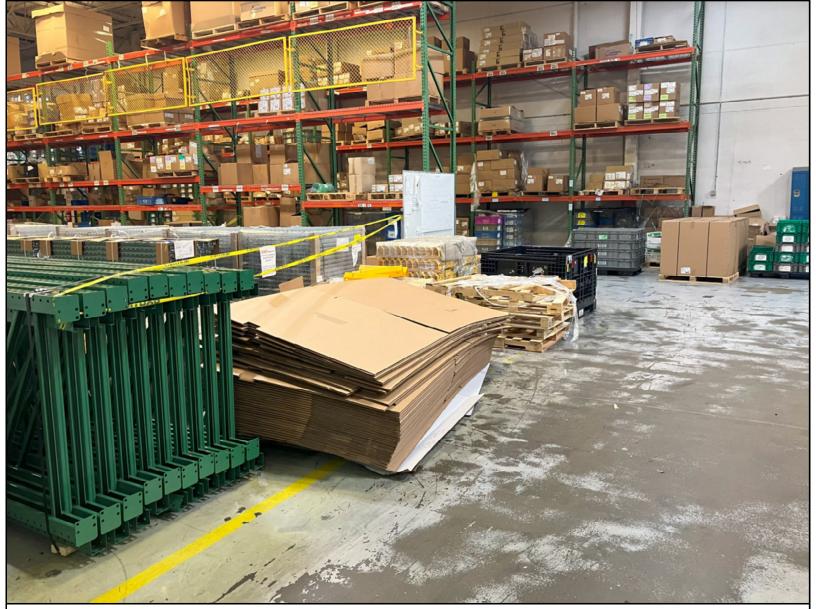




This was the select area for the drive-in rack. I had to have an overhead gas space heater removed in preparation.



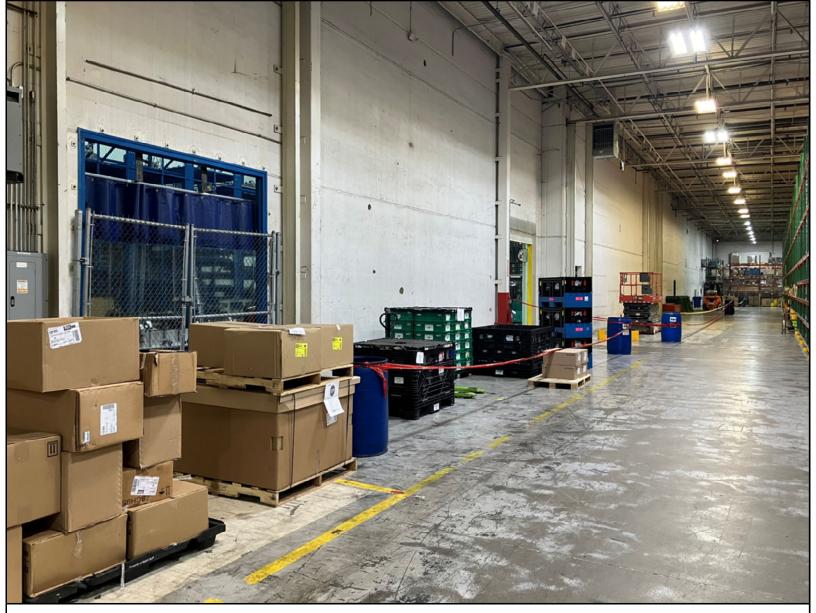
Arrival and storage of gravity roller wheel skates rolling racks.



Arrival of temporary staging of the uprights, decking, and protectors and as you can see trying to stop people from dumping stuff in your laydown area is a task in and of itself as you can see with the cardboard boxes and pallets just trashed there.



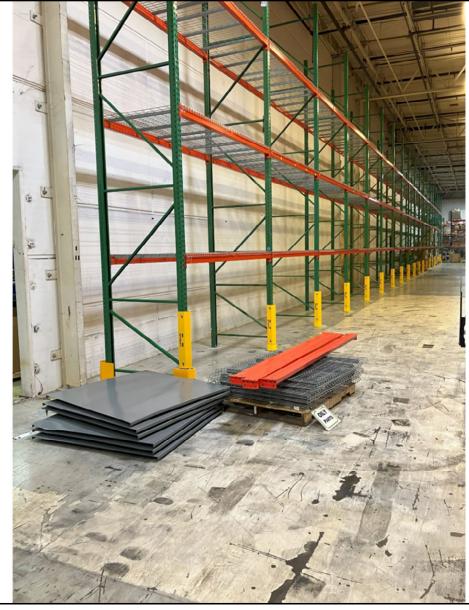
Staged the drive-in rack system in the area that it's going - CORDONED OFF - KEEP OUT!



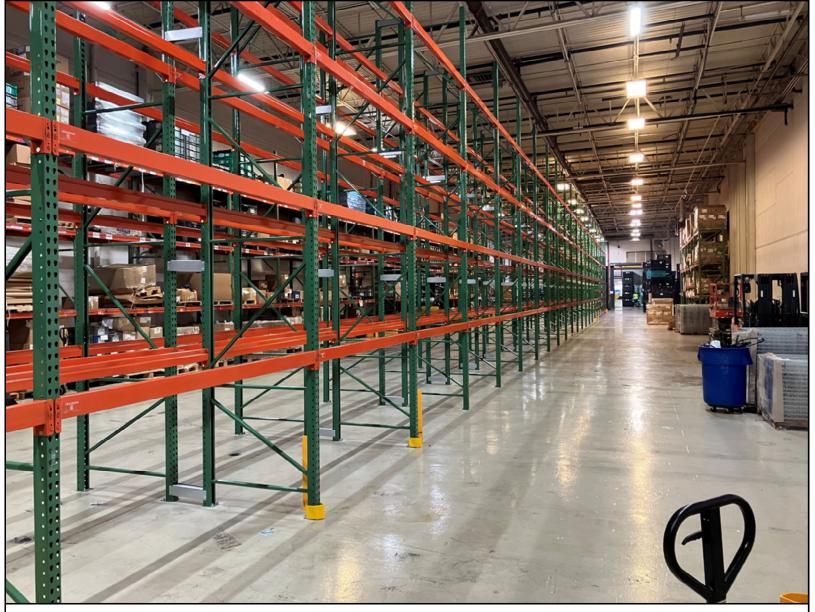
Preparation for the installation.



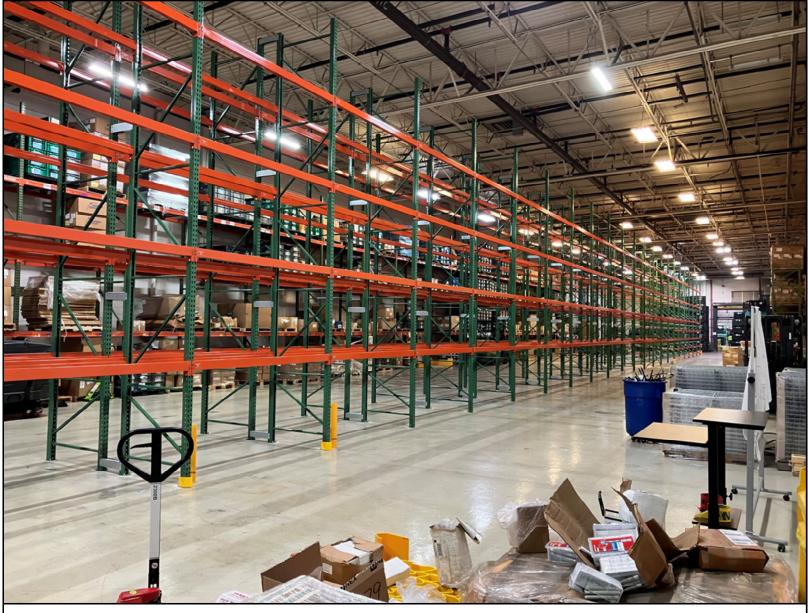
Progressive installation slide 1. The rest of the slides in this presentation show the progression of installation of the racking system.



Progressive installation slide 2.



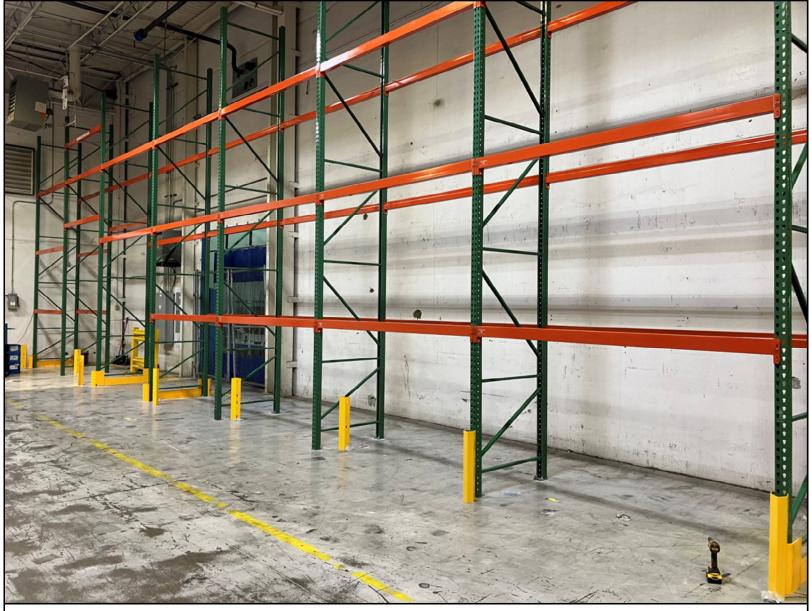
Progressive installation slide 3.



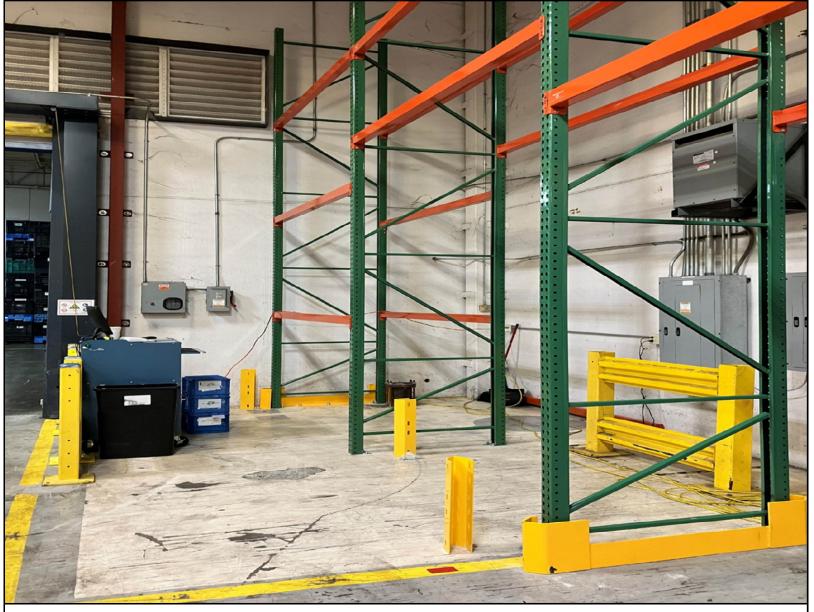
Progressive installation slide 4.



Progressive installation slide 5.



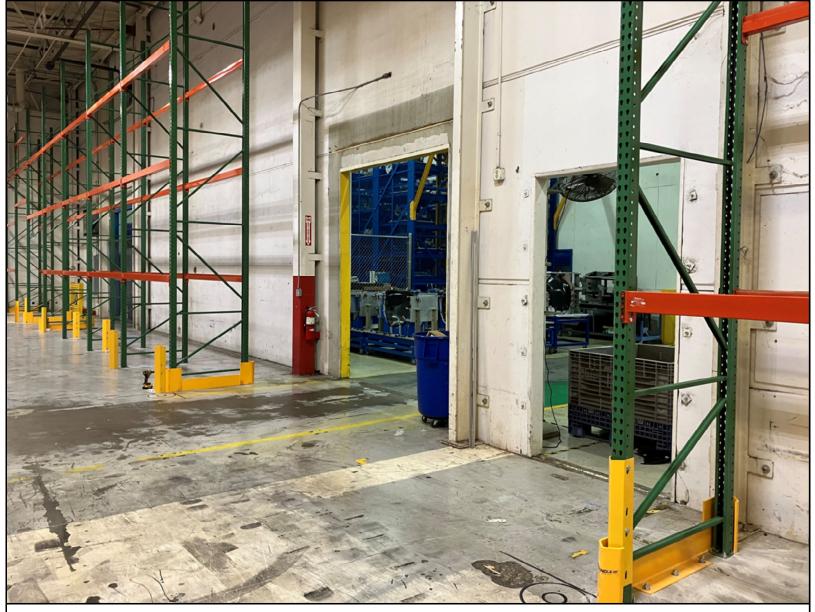
Progressive installation slide 6.



Progressive installation slide 7.



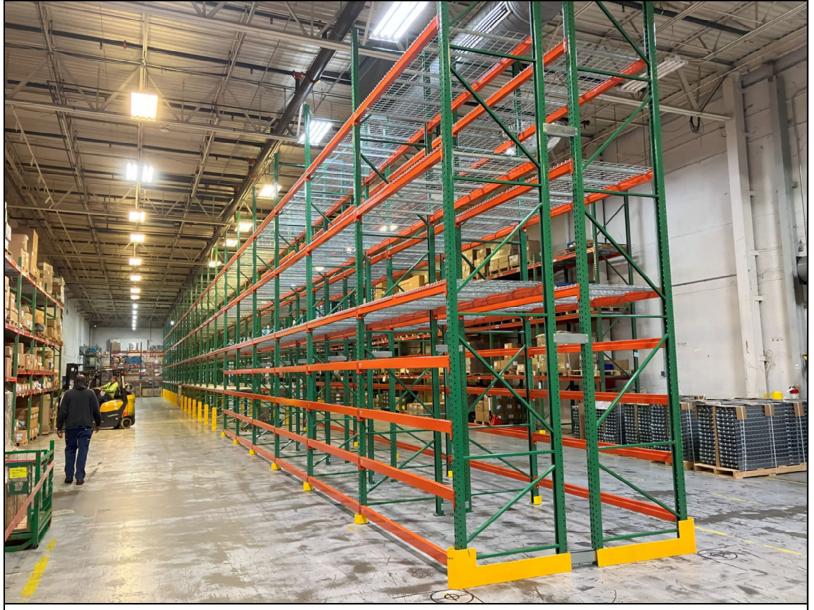
Progressive installation slide 8. Flow rack installation completion.



Progressive installation slide 9.



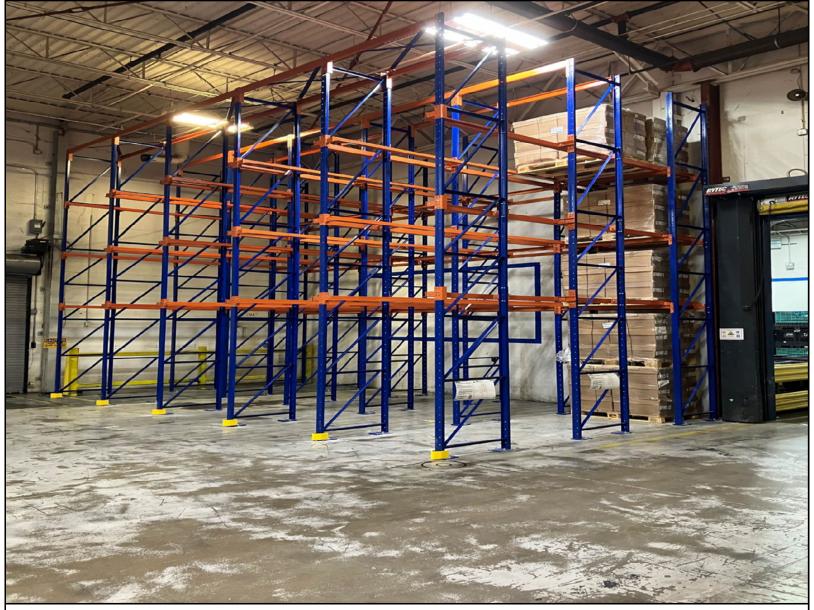
Progressive installation slide 10.



Progressive installation slide 11. Foreground is the gravity flow rack.



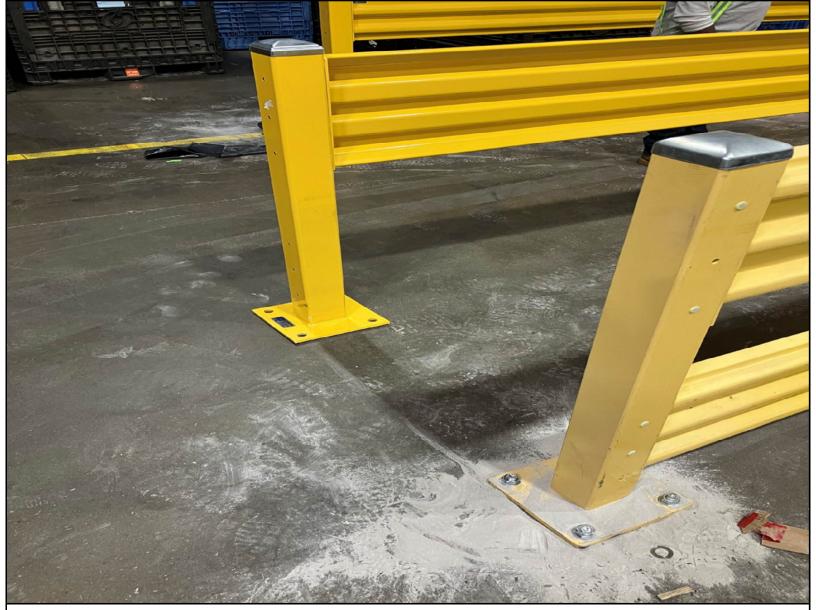
Progressive installation slide 12. Installation of drive-in racking system.



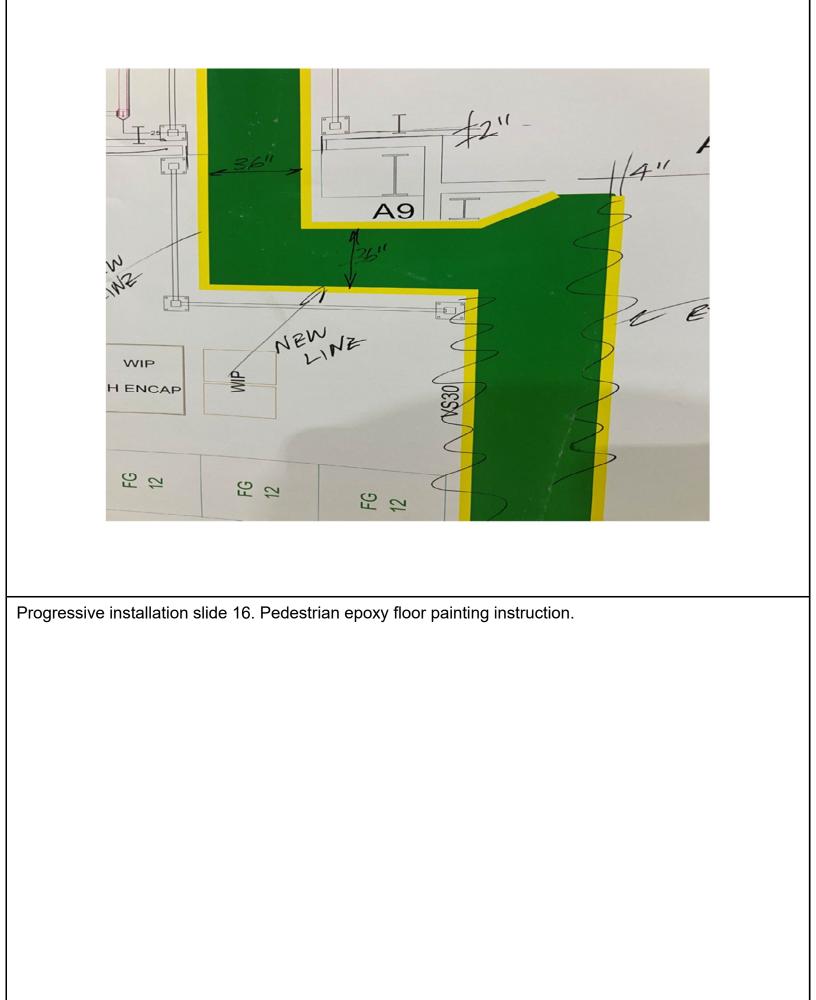
Progressive installation slide 13. Installation of drive-in racking system completed.

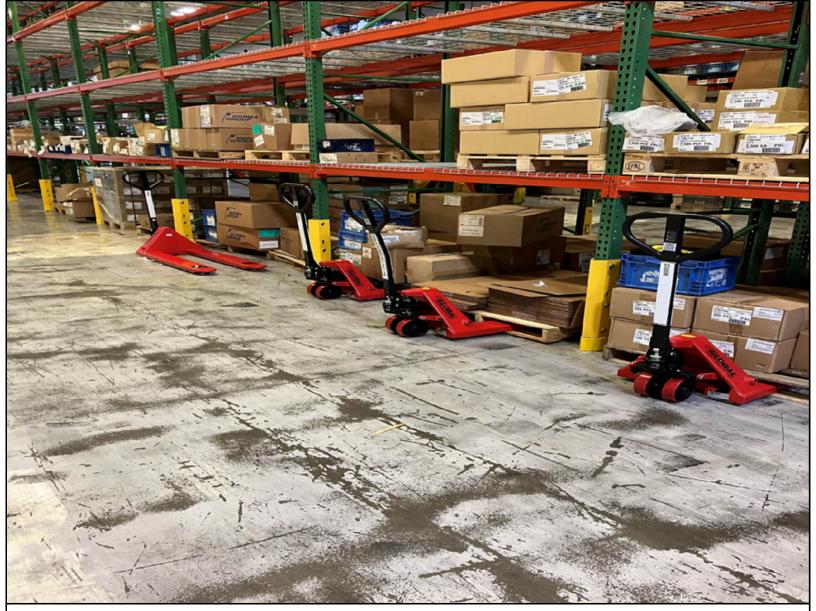


Progressive installation slide 14. Finished installation of the drive-in racking system. Bar coded signs installed.

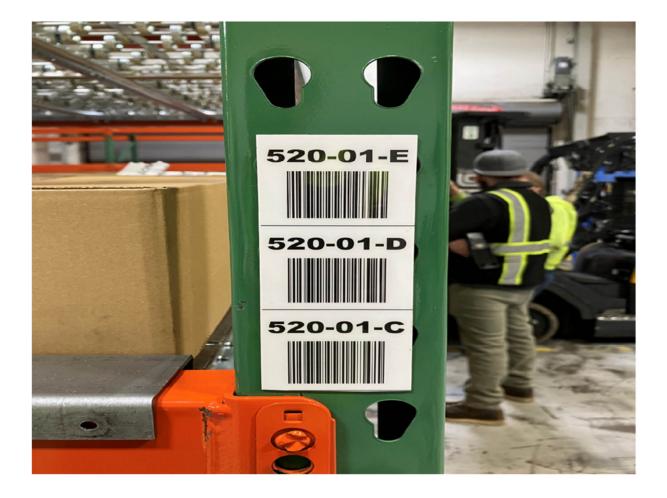


Progressive installation slide 15. Pedestrian guard rails installation.





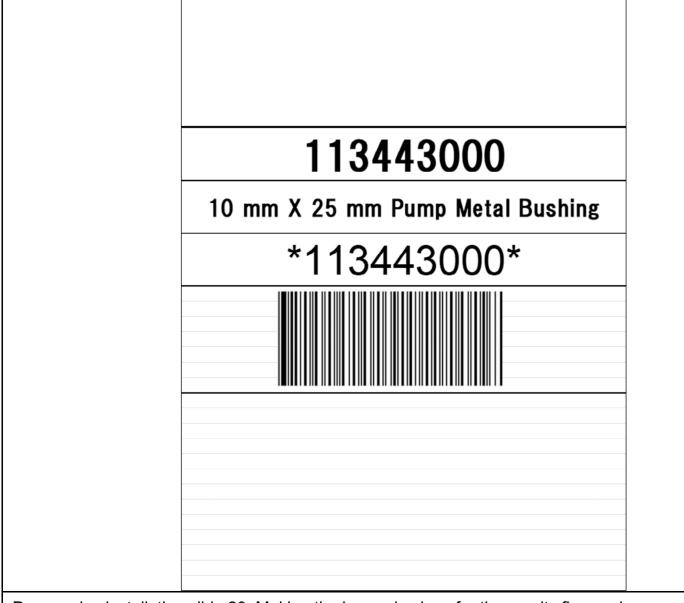
Progressive installation slide 17. Installation of drive-in racking system.



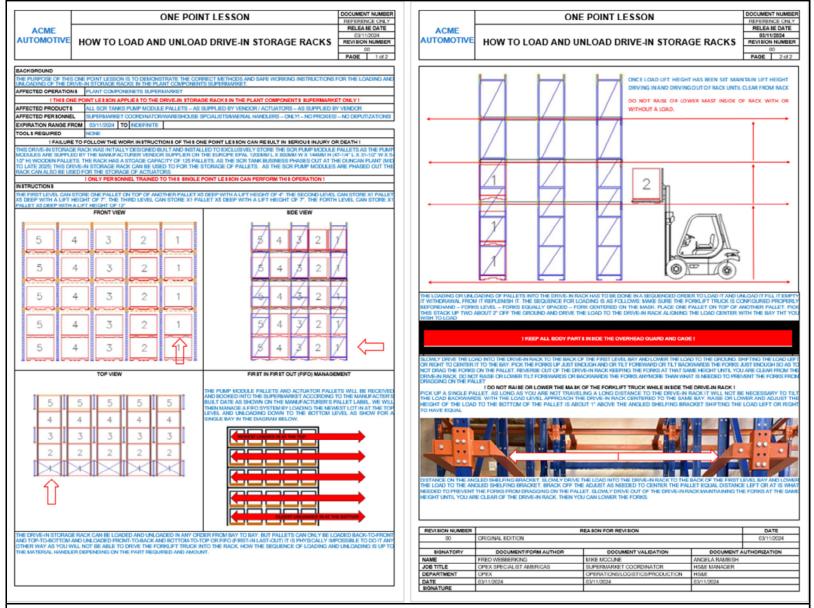
Progressive installation slide 18. Designing and making taxonomy convention scheme for the identification of the both the physical and warehouse system management locations using XYZ coordinates.



Progressive installation slide 19. Designing and making taxonomy convention scheme for the identification of the both the physical and warehouse system management locations using XYZ coordinates.



Progressive installation slide 20. Making the bar code signs for the gravity flow racks.



Lastly, I wrote single point lesson on how to 'safely' load and unload the pallets of the pump modules into and out of the drive in racking system while at the same time maintaining some semblance of FIFO (First In – Last Out).