

PRODUCT NAME		PART NUMBER		WORKSTATION ANALYZED BY		TAKT TIME		ENGINEERING		PRODUCTION		METHODS		QUALITY						
PAPER AIRPLANE		B-747		JOHN DOE		60 Seconds														
						VOLUME		480 PP 8hrs Shift												
						DATE		02 / 14 / 06		02 / 14 / 06		02 / 14 / 06		02 / 14 / 06						
No	DESCRIPTION OF OPERATION	TIME			OPERATION TIME															
		MANU	AUTO	WALK	5	10	15	20	25	30	35	40	45	50	55	60	65	70	75	80
1	Take a piece of 8 1/2" X 11" paper from stores pile	1																		
2	Fold paper in half on 11" axis and crease	3																		
3	Fold in right hand side cockpit and crease	2																		
4	Fold in left hand side cockpit and crease	2																		
5	Fold together right/left hand cockpit and crease down center	2																		
6	Fold down right hand side wing and crease	8																		
7	Fold down left hand side wing and crease	8																		
8	(QC) Check length of fusage (11" +/- 1/8")	3																		
9	(QC) Check width of wing span (4 1/4" +/- 1/8")	3																		
10	Write your name on the rear of right hand side of the fusage	1																		
11	Write your name on the rear of left hand side of the fusage	1																		
12	Conduct test flight of airplane	1																		
13	Retrieve airplane and place in pack-out finished goods staging	1																		
Break work down into elementary tasks, numbered as in the standard work chart																				
WORK COMBINATION TOTALS →		35	1	6																
TOTAL CYCLE TIME →		42.00																		

On a scale of 0 to 10 I would put myself at an 8.5 for my knowledge of MS Word, Excel, PowerPoint and Project in using them to create standard work templates, documents and reports.

These sides are just some examples that exemplify my adeptness in creating standard work documents and reports using Word, Excel PowerPoint and Project.

The first 7 examples I use to train people cycle time measurement by making paper airplanes.

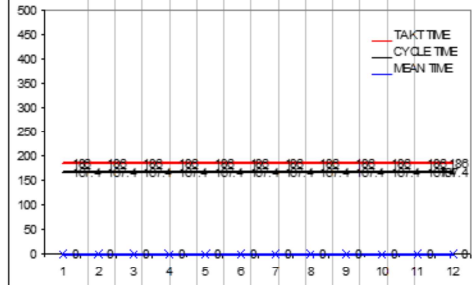
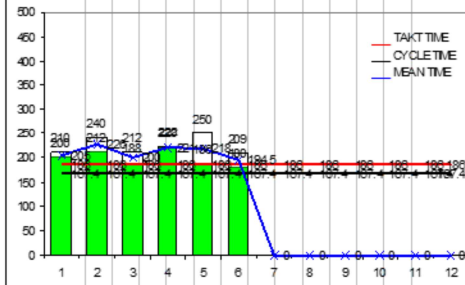
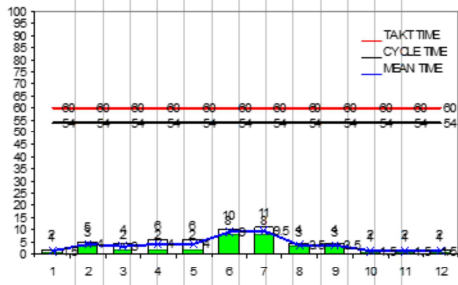
ACME Manufacturing Inc.		STANDARDIZED WORK CHART											
DATE: 02 / 14 / 06		OPERATION											
PRODUCT: PAPER AIRPLANE		PROCESS: PAPER AIRPLANE ASSEMBLY					FROM: RAW MATERIALS						
							TO: PACKAGE FINISHED GOODS						
TAKT TIME												EXPECTED NUMBER OF PARTS WAITING	●
60 s												QUALITY INSPECTION POINT	◆
CYCLE TIME												MOVEMENT	→
												WITH PART	- - - - -
42 s												WITHOUT PART	+
EXPECTED NUMBER OF PARTS WAITING												PACK-OUT/FINISHED GOODS	FG
2												PROCESS STEP/S	1
NUMBER OF WORKERS												ENGINEERING SIGN OFF	NAME: _____
												DATE: ____/____/____	
1												PRODUCTION SIGN OFF	NAME: _____
												DATE: ____/____/____	
PITCH												METHODS SIGN OFF	NAME: _____
												DATE: ____/____/____	
5 MINS												QUALITY SIGN OFF	NAME: _____
												DATE: ____/____/____	

Standard work chart.

CYCLE TIME DIAGRAM

PAPER AIRPLANE INC. - GREENVILLE, SC JUNE 28, 2006

CURRENT STATE	FUTURE STATE	NEXT OBJECTIVE
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DATE: 02 / 14 / 06

STATION	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
MIN	1	3	2	2	2	8	8	3	3	1	1	1	35
MEAN	1.5	4	3	4	4	9	9.5	3.5	3.5	1.5	1.5	1.5	46.5
MAX	2	5	4	6	6	10	11	4	4	2	2	2	58

OBSERVATIONS

- # 1 Paper stores needs to be closer to point of use on table
- # 2 Steps 2 and 3 can be incorporated with each other
- # 3 Work station 1 can be moved closer to work station 2
- # 12 Walking west can be reduced by returning the flight path

NUMBER OF PARTS/PERSON/HOUR: 60 PARTS 1 PERSON PER HOUR

	REAL TIME/MINIMUM TIME RATIO	
CT	1.71	
TT		

DATE: 02 / 14 / 06

STATION	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
MIN	200	212	188	220	186	180							1186
MEAN	205	226	200	221	218	195	0	0	0	0	0	0	1264.5
MAX	210	240	212	222	250	209							1343

OBSERVATIONS

- # 1 Rebar (See PDCA worksheets)
- # 2 Manual Bender
- # 3 Welding
- # 4 Stud Welding
- # 5 Saw
- # 6 KRB (Automatic Bender)

NUMBER OF PARTS/PERSON/HOUR:

	REAL TIME/MINIMUM TIME RATIO	
CT	0.16	
TT		

DATE: 02 / 14 / 06

STATION	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
MIN													0
MEAN	0	0	0	0	0	0	0	0	0	0	0	0	0
MAX													0

OBSERVATIONS

- # 1 Rebar (See PDCA worksheets)
- # 2 Manual Bender
- # 3 Welding
- # 4 Stud Welding
- # 5 Saw
- # 6 KRB (Automatic Bender)

NUMBER OF PARTS/PERSON/HOUR:

	REAL TIME/MINIMUM TIME RATIO	#DIV/0!
CT		
TT		

Cycle time diagram.

TRACKING OF STANDARDIZED WORK

PLANT: GREENVILLE		SHIFT: 1ST	DEPT SHIFT MANAGR: JOHN PETAK		NUMBER OF OPERATORS ON LINE: 4	
PRODUCT LINE: PAPER AIRPLANE		DATE: 02 / 14 / 06	CREW TEAM LEADER: JOHN WAYNE			
OPERATION No	DESCRIPTION	OPERATOR/S NAME	JUDGEMENT		COMMENT S	CORRECTIVE ACTION/IMPROVEMENT IDEA S
			YES	NO		
1	TAKE PAPER	John Doe		✓	Licking fingers to pick up paper - possible contamination of product	Ask for maintenance help to install postage stamp finger moister sponge
2	FOLD ON 11" AXIS	Jane Doe	✓			
3	FOLD RIGHT HAND SIDE COCKPIT	John Doe	✓			
4	FOLD LEFT HAND SIDE COCKPIT	John Doe		✓	Not being properly folded in to center line	Install hold jig and re-write work instructions and re-train operator
5	FOLD RIGHT/LEFT HAND SIDE COCKPIT TOGETHER	John Doe	✓			
6	FOLD RIGHT WING	Jane Doe	✓			
7	FOLD LEFT WING	John Doe	✓			
8	QUALITY CHECK POINT FUSAGE	John Doe	✓			
9	QUALITY CHECK POINT WING SPAN	John Doe		✓	Checking taking too long	Conduct 5 Whys analysis
10	WRITE NAME REAR RIGHT HAND FUSAGE	John Doe	✓			
11	WRITE NAME REAR LEFT HAND FUSAGE	John Doe	✓			
12	CONDUCT TEST FLIGHT	John Doe	✓			
13	PACK-OUT TO FINISHED GOODS STAGING AREA	John Doe		✓	Finished goods not being picked up to maintain pitch	Conduct 5 Whys analysis with material handling group

Tracking of standard work audit sheet.

PART PRODUCTION CAPACITY WORKTABLE

PRODUCT NAME: GREENVILLE		ANALYZED BY: JOHN PETAK										TIME LINE GRAPH		
PART NUMBER: B-747		DATE: 02 / 14 / 06		BASIC TIMES		TOOLS & MATERIALS		PER UNIT RETOOLING TIME (F)=(E)/(D)	TOTAL TIME PER UNIT (G)=C+F	PRODUCTION CAPACITY (H)/(G)	MANUAL WORK		AUTOMATIC/MACHINE	
№	DESCRIPTION OF OPERATION	MACHINE №	MANUAL OPERATION TIME (A)	AUTO MACHINE TIME (B)	COMPLETION TIME (C) =A+B	RETOOLING AMOUNT (D)	RETOOLING TIME (E)				SECONDS		SECONDS	
			SECONDS	SECONDS	SECONDS									
1	Pick up raw materials	A01	4	35	39	400	130	0.3	39.3	717				
2	Gear teeth cutting	A01	6	15	21	1000	120	0.1	21.1	1335				
3	Gear teeth surface finishing	A02	7	38	45	400	190	0.5	45.5	620				
4	Forward gear s urface finishing	A03	5	28	33	400	150	0.4	33.4	845				
5	Revers e gear s urface finishing	A04	8	5	13	400	150	0.4	13.4	2108				
6	Pin width meas urement	B01			0			#DIV/0!	#DIV/0!	#DIV/0!				
7	Store finished work piece	B02			0			#DIV/0!	#DIV/0!	#DIV/0!				
8					0			#DIV/0!	#DIV/0!	#DIV/0!				
9					0			#DIV/0!	#DIV/0!	#DIV/0!				
10					0			#DIV/0!	#DIV/0!	#DIV/0!				
11					0			#DIV/0!	#DIV/0!	#DIV/0!				
12					0			#DIV/0!	#DIV/0!	#DIV/0!				
13					0			#DIV/0!	#DIV/0!	#DIV/0!				
					0			#DIV/0!	#DIV/0!	#DIV/0!				
					0			#DIV/0!	#DIV/0!	#DIV/0!				
					0			#DIV/0!	#DIV/0!	#DIV/0!				
TOTALS ➡			30	121	151						DAILY OPERATION TIME IN SECONDS ➡		28200	

Serial _____
Parallel _____

TIME CONVERTERS


HOURS TO MINUTES	9:00:00	HOURS	=	#NAME?	MINUTES
HOURS TO SECONDS		HOURS	=	#NAME?	SECONDS
MINUTES TO SECONDS		MINUTES	=	#NAME?	SECONDS

Part capacity planner work sheet.

Page 1 of 1
OP-GR-FT2-JB 000.00 Name of Standard Work Job Breakdown Here - Dated 00/00/00


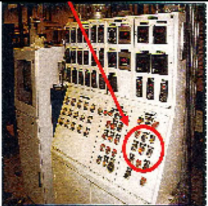

STANDARD WORK JOB BREAKDOWN PROCEDURE (CONCISE DESCRIPTION OF STANDARD WORK JOB)

MACHINE: N/A OR USER DEFINABLE	PROCESS: N/A OR USER DEFINABLE
CHANGE FROM: N/A OR USER DEFINABLE	CHANGE TO: N/A OR USER DEFINABLE
CHANGE OVER TIME: N/A OR USER DEFINABLE	FREQUENCY: N/A OR USER DEFINABLE
! ▲ ONLY PERSONS TRAINED HOW TO DO THESE TASKS ARE TO CARRY OUT TASKS ▲ !	
↓ MATERIALS/TOOLS/PPEs REQUIRED FOR TASK ↓	
MATERIALS: N/A OR LIST MATERIALS NEEDED TOOLS: N/A OR LIST TOOLS NEEDED PPEs: ▲ FOLLOW ALL APPLICABLE JSAs ▲ FOLLOW ALL APPLICABLE 'LOTO' AND MSDS	MATERIALS: N/A OR LIST MATERIALS NEEDED TOOLS: N/A OR LIST TOOLS NEEDED PPEs: ▲ FOLLOW ALL APPLICABLE JSAs ▲ FOLLOW ALL APPLICABLE 'LOTO' AND MSDS
PURPOSE: N/A OR USER DEFINABLE OR EXPLAIN WHY THE STANDARD IS IN EXISTENCE	
↓ SERIAL WORK INSTRUCTIONS ↓	
↓ PARALLEL WORK INSTRUCTIONS ↓	
▲ = SAFETY POINT ◆ = QUALITY POINT 🧢 = PPEs REQUIRED 🛠 = TOOLS REQUIRED Ⓢ = CRITICAL NOTE	

No	MAJOR STEP	KEY POINT	REASON FOR KEY POINT	PHOTOGRAPHIC DESCRIPTION
1	USE ARIEL SIZE 8 BOLD CAPITALS FOR READABILITY & CHARACTER SPACING.			IF NECESSARY INSERT A DESCRIPTIVE PHOTOGRAPH OF THE ACTION HERE TO GIVE VISUAL UNDERSTANDING
2	MAJOR STEPS (TASKS) NEEDED TO BE AN ELEMENT OF WORK SUFFICIENT TO ADVANCE JOB.	▲ SAFETY POINT: INJURY AVOIDANCE. ◆ QUALITY POINT: DEFECT AVOIDANCE. Ⓢ CRITICAL NOTE: ADVANCED DETAIL	SUPPORTING REASONS WHY YOU WANT TO DO IT THAT WAY	
3	E.G. START CAR ENGINE	▲ ENSURE THE CAR IS IN PARK OR NEUTRAL AND THE PARKING BRAKE IS ON AND FOOT BRAKE IS APPLIED	PREVENT THE CAR DRIVING FORWARD	
4	▲ ABC	◆ ABC	Ⓢ ABC	
5	🛠 ABC	🧢 ABC		
6				
7				
8				
9				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TASK COMPLETE				

OP-GR-FT2-JB 000.00 Form Standard Work Job Breakdown Template - Dated 01/01/2008

This is a MS Word template of my own design for a work content instruction for standard work job breakdown.

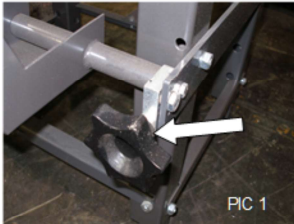

STANDARD WORK JOB BREAKDOWN PROCEDURE (LINE START UP FROM EXTRUDER TO OVEN)				
MACHINE: LINES 6, 7, 8 & 9		PROCESS: CORRECT START UP		
CHANGE FROM: N/A		CHANGE TO: N/A		
CHANGEOVER TIME: N/A		FREQUENCY: EACH TIME OF START UP		
! ▲ ONLY PERSONS TRAINED HOW TO DO THESE TASKS ARE TO CARRY OUT TASKS ▲ !				
↓ MATERIALS/TOOLS/PPEs REQUIRED FOR TASK ↓				
MATERIALS: SMALL BUCKET OF WATER				
TOOLS: BRASS PUTTY KNIFE, STANLEY UTILITY KNIVES (MODEL 10-788 OR 10-122A), AT LEAST A 12' TAPE MEASURE, HOE, 8' PLATFORM STEP LADDER				
PPEs: ▲ FOLLOW ALL APPLICABLE JSAs ▲ FOLLOW ALL APPLICABLE 'LOTO' PROCEDURES, HOT ZONE PPEs				
PURPOSE: TO ENSURE PROPER START UP OF LINE THROUGH TO THE EXTRUDER IS OBSERVED				
▲ = SAFETY POINT ◆ = QUALITY POINT ⚠ = PPEs REQUIRED ✖ = TOOLS REQUIRED ⊕ = CRITICAL NOTE				
No	MAJOR STEP	KEY POINT	REASON FOR KEY POINT	PHOTOGRAPHIC DESCRIPTION
CAUTION! BEFORE YOU START MAKE SURE UTILITIES ARE CORRECT (POWER, WATER & AIR), YOU HAVE THE CORRECT PPEs, YOU HAVE ALL THE EQUIPMENT YOU WILL NEED IN PLACE.				
↓ SERIAL WORK INSTRUCTIONS ↓				
1	MOVE ROLL STAND OUT AWAY FROM DIE.			
2	CLOSE DRAW AND CHROME ROLL S ONCE THE SHEET IS THREADED	▲ WATCH OUT FOR OTHER PERSONNEL AROUND AREA. MAKE SURE HANDS AND BODY PARTS ARE OUT OF THE WAY BEFORE CLOSING CHROME ROLLS.	▲ PINCH AND CRUSH POINTS	
3	PUT WINDER IN GEAR			

Standard work of starting up a process correctly and safely.

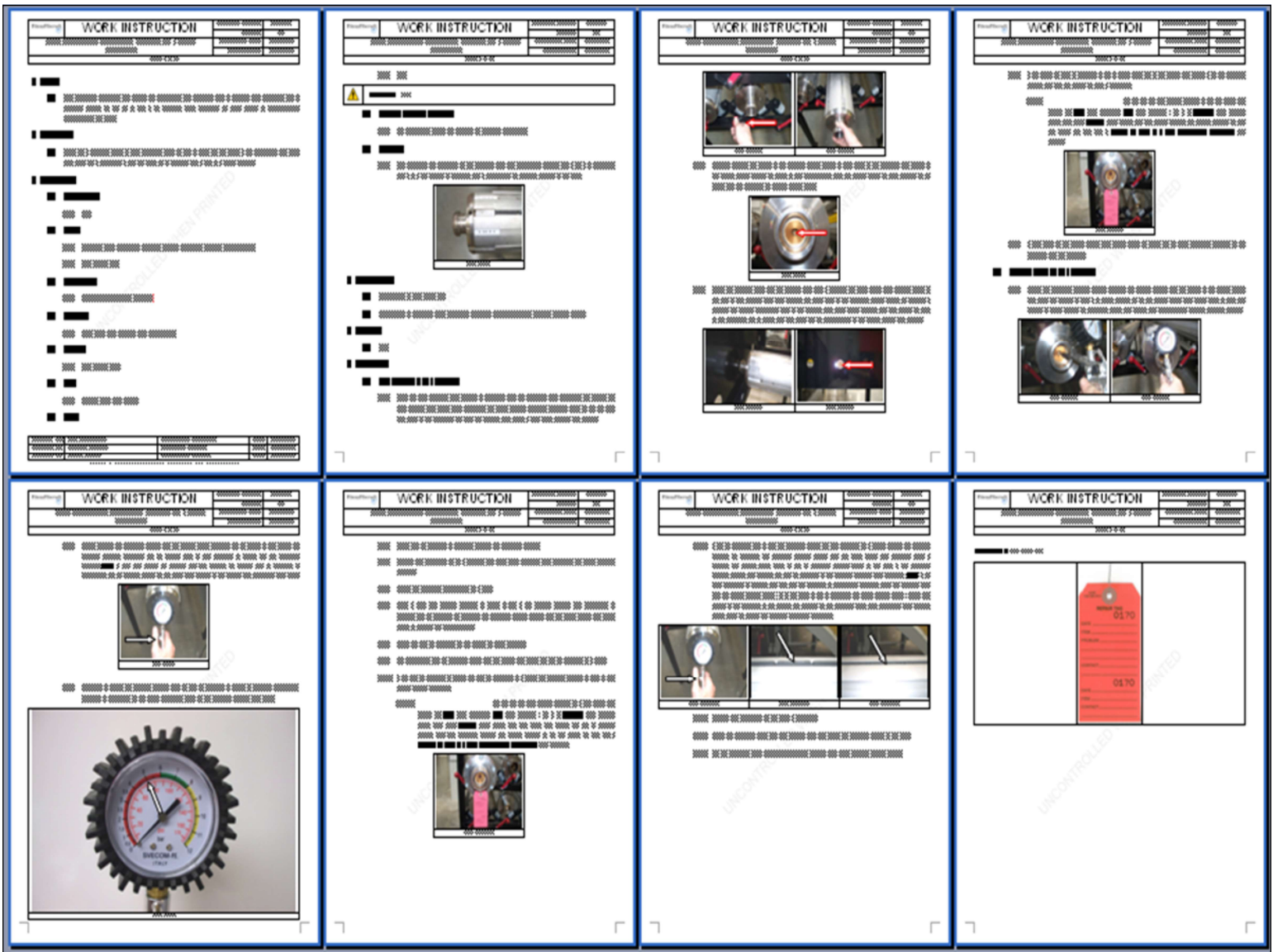
STANDARD WORK TOOL CHANGEOVER PREPARATION CHECKLIST

MACHINE: DC-DD-02		PROCESS: DC-DD-02	
CHANGE FROM: DC-1280-RH		CHANGE TO: DC-1281-L/H	
! ? ONLY PERSONS TRAINED HOW TO DO THESE TASKS ARE TO CARRY OUT TASKS ? !			
✧ TOOLS/MATERIALS/PPEs REQUIRED: TOOLS: MATERIALS: PPEs: ⑥ FOLLOW ALL APPLICABLE JSAs ⑦ FOLLOW ALL 'LOTO' PROCEDURES		✧ TOOLS/MATERIALS/PPEs REQUIRED: TOOLS: MATERIALS: PPEs: ⑥ FOLLOW ALL APPLICABLE JSAs ⑦ FOLLOW ALL 'LOTO' PROCEDURES	
№ ↓ CHECKLIST FOR MAINTENANCE TECH ↓		№ CHECKLIST FOR MACHINE OPERATOR ↓	
1	ENSURE FORKLIFT TRUCK IS AVAILABLE AND HAS ENOUGH PROPANE GAS FOR THE TOOL CHANGE	1	INFORM (AND ON) MAINTENANCE DEPARTMENT OF TOOL CHANGE AT LEAST 30 MINUTES PRIOR TO LAST CURRENT PART TYPE
2	ASSEMBLE SLING, SPECIAL TOOLS AND PPEs FOR TOOL CHANGE	2	ASSEMBLE AND LOAD INTO SHUTTLE MAGAZINE REPLENISHMENT OR NEW PART TYPE AND/OR SIZE OF HEAVY LAYER
3	PRE-SET FORK LIFT TRUCK FORKS TO A DISTANCE OF 36" APART	3	ASSEMBLE AND STAGE CHANGE OF CARPET OR CARPET COLOR ROLL TO MACHINE FEED ROLLER
4	CHECK IN-GOING TOOL FOR UP-TO-DATE REPAIRS HAVE BEEN CARRIED OUT	4	ENSURE THAT THERE ARE NO WIP RACKS BLOCKING ACCESS TO TOOL STORAGE RACKS FOR IN-GOING TOOL
5	ENSURE THE IN-GOING TOOL IS ON PRE-HEAT AND WILL BEAT 270° F AT TIME	5	ENSURE THAT PLC RECEIPE IS AVAILABLE IS OF THE CORRECT TYPE TO THE PART NUMBER TOOL AND IS THE MOST UP-TO-DATE VERSION
6	DOUBLE CHECK OPERATIONS WORK ORDER FOR CORRECT PART NUMBER TO IN-GOING TOOL	6	CARRY OUT ALL CURRENT RUN CLERICAL OPERATIONS INTO SAP
7	POSITION TOOL CHANGEOVER CART NEXT TO PRESS FOR OUT-GOING TOOL	7	ASSEMBLE NEW PART TYPE WIP RACKS
8	POSITION TOOL CHANGEOVER CART NEXT TO PRE-HEAT STATION FOR IN-GOING TOOL	8	ENSURE THAT ALL HANDPOWER TOOLS REQUIRED FOR TOOL CHANGE ARE AVAILABLE ON TOOL CHANGEOVER PEG BOARD
9	ENSURE THAT QUICK CHANGE ELECTRIC MOVER HAS A FULL CHARGE ON ITS BATTERY	9	PULL TWO SHDS OF 582s CARDBOARD BOXES
10	ENSURE THAT ALL HANDPOWER TOOLS REQUIRED FOR TOOL CHANGEOVER ARE AVAILABLE ON TOOL CHANGEOVER PEGBOARD	10	

SMED preparation checklist sheet.

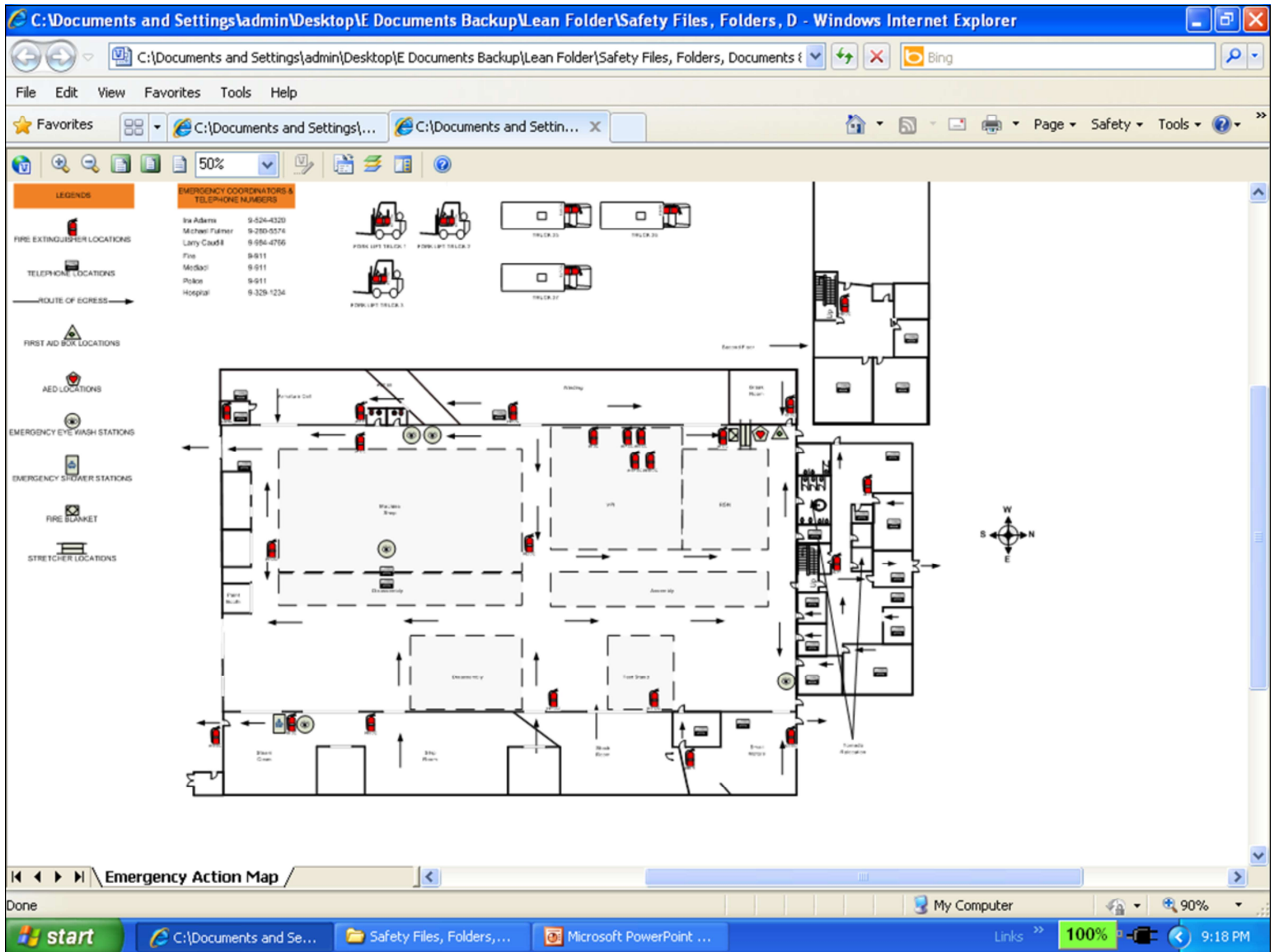
STANDARD WORK TOOL CHANGEOVER PROCEDURE	
MACHINE: ALL LITTLE DAVID TAPPERS	PROCESS: BOX TAPE SEALER
CHANGE FROM: PREVIOUS BOX SIZE	CHANGE TO: DESIRED BOX SIZE
CHANGEOVER TIME: 5 MINUTES	
! ▲ ONLY PERSONS TRAINED HOW TO DO THESE TASKS ARE TO CARRY OUT TASKS ▲ !	
✖ TOOLS/MATERIALS/PPEs REQUIRED: TOOLS: NO TOOLS REQUIRED FOR THIS SET-UP MATERIALS: NONE NEEDED PPEs: NONE NEEDED Ⓢ FOLLOW ALL APPLICABLE JSAs Ⓢ AVOID CONTACT WITH SERRATED KNIFE WHEN HANDLING TAPE HEAD.	✖ TOOLS/MATERIALS/PPEs REQUIRED: TOOLS: NO TOOLS REQUIRED FOR THIS SET-UP MATERIALS: SAMPLE BOX OF PROPER DIMENSIONS IS REQUIRED FOR SET-UP PPEs: NONE NEEDED Ⓢ FOLLOW ALL APPLICABLE JSAs Ⓢ AVOID CONTACT WITH SERRATED KNIFE WHEN HANDLING TAPE HEAD.
№	⚡ SERIAL WORK INSTRUCTIONS ⚡
1	UNLOCK SIDE GUIDE RAILS BY TURNING LOCKING KNOB COUNTER CLOCKWISE 
2	MANUALLY MOVE SIDE GUIDE RAILS TO A POSITION WIDER THAN THE SAMPLE BOX AND LEAVE RAILS UNLOCKED.
3	LOOSEN TAPE HEAD LOCK BY TURNING HANDWHEEL COUNTER CLOCKWISE. 
4	MOVE TAPE HEAD TO A POSITION HIGHER THAN SAMPLE BOX HEIGHT. (WITH HEAD UNLOCKED; WIGGLE TAPE HEAD SIDE TO SIDE WHILE
	⚡ PARALLEL WORK INSTRUCTIONS ⚡
	BUILD PROPER SIZE SAMPLE BOX TO BE USED DURING SET-UP, FOLD ALL FLAPS TOP AND BOTTOM CLOSED

SMED tool changeover procedure standard work document.

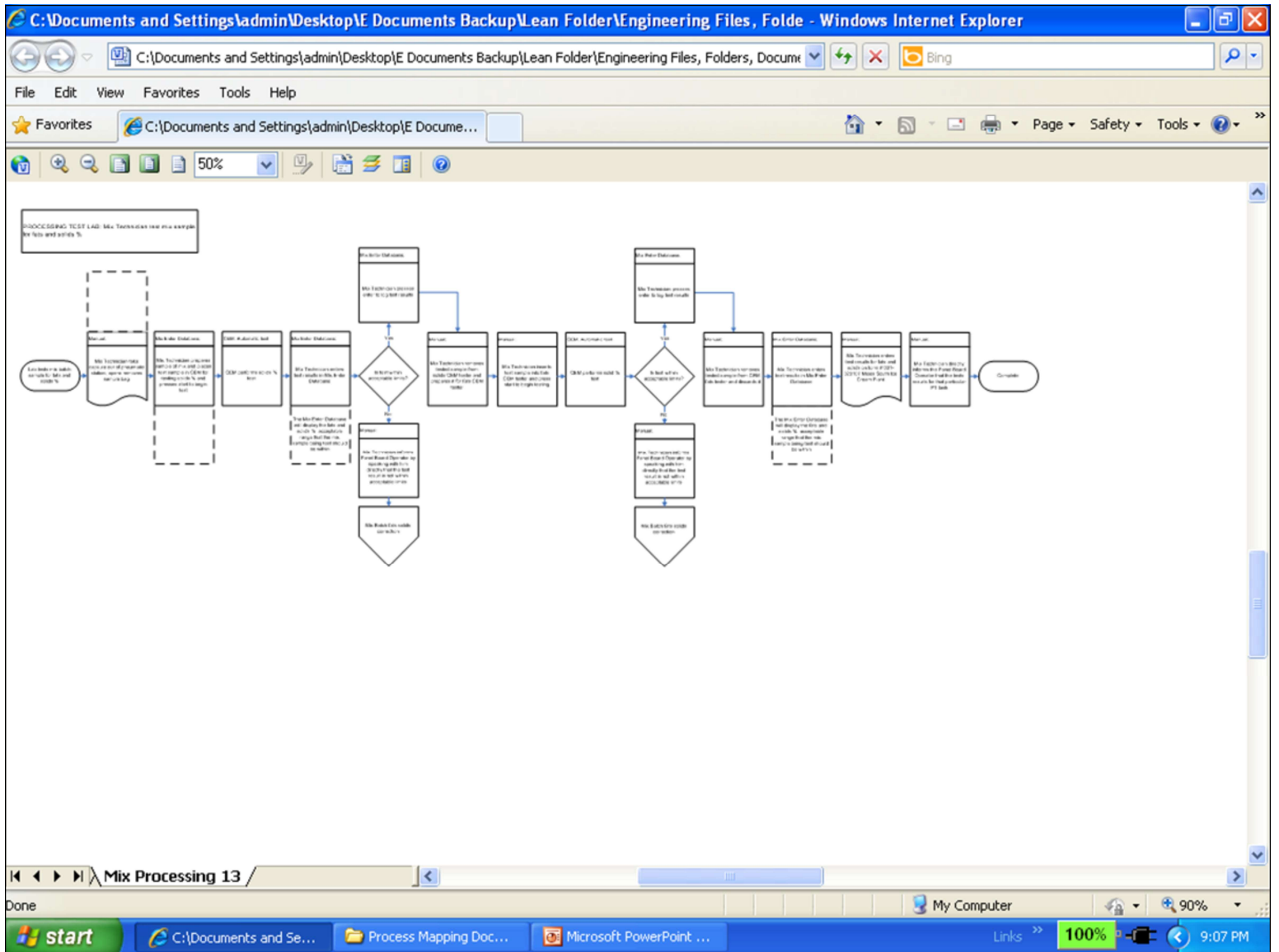


In the name of continuous improvement I created in MS Word this work instruction using the 'outline' format method calling out and detailing the work instruction's scope, purpose, definitions, references, related forms, documentation, forms, frequency, Materials, tools, responsibility, safety, personal protective equipment, guidelines, record keeping, attachments, appendix and finally the procedures of the tasks in the work instruction.

This is the most comprehensive standard operating procedures document I'm using to date.



I have too much fun with MS Visio. I use Visio when I need greater detail in dimensioning and scaled measurements like this emergency action and evacuation map I created for one of my employers. I used a measurement wheel for the exterior walls, tape measurement for the insides.



I used Visio again to construct this block diagram for a PFMEA.



This picture is of a 10' feet long by 5' feet wide magnetic whiteboard. They maybe a little on the expensive side but they are versatile. I used this board time and time again for different projects. This project was for training improvement of line operators.

All the notices, labels, documents holders and headers - which I made - are affixed to the board using magnetic tape so, changing to different projects and using the board as a notice board, storyboard or dashboard was a snap to do. The only thing that was not magnetic was the boarder line which I used black electrical insulation tape which was easy to apply and remove.